



GENERAL SERVICES DEPARTMENT

Facilities & Communications Divisions • 1580 20th St. SE • Salem, OR 97302 • (503) 588-6306

December 16, 2002

To Whom it May Concern:

The City of Salem awarded P.C.R. Inc., a contract of \$182,000.00 to construct two communication facilities for an upgrade to the City of Salem's radio network.

The upgrade consisted of two main phases. Phase one, P.C.R. Inc was to purchase and install the site buildings, add cables/antennas to an existing tower, mount a new support system, back-up generator, propane fuel tank, microwave, and landscape the construction sites. Phase two, Motorola, Inc. was to stage and install the communications fixed equipment after the facilities were site ready. The cutover plan for coordinating the construction work with Motorola's installation of the electronics equipment had little or no room regarding those unforeseen challenges that always present themselves with a complex project of this type. The major concern was to keep all the emergency response personnel's radio communications equipment operational while both phases were under construction.

Owner Jeff Cox of P.C.R. found ways to solve problems and deal with obstacles in a very professional and timely manner. His efforts helped the project team complete both phases on time and with no loss of system operation. I would highly recommend P.C.R. Inc for any construction project.

Sincerely,

Dave Emmons
City of Salem
Communications Supervisor