



Columbia County Road Department
1054 Oregon Street, St. Helens, OR 97051

Glen Crinklaw, Asst. Public Works Director

Ph: (503) 397-5090 Fax: (503) 397-7215
e-mail: Glen.Crinklaw@co.columbia.or.us

Mr. Jeff Cox
PCR, Inc.
P.O. Box 630
Beavercreek, OR 97004

October 6, 2010

RE: Mollenhour Creek Arch Culvert Installation

Dear Jeff:

I want to express my appreciation to you and your crew at PCR, Inc. for the exceptional work that was performed for Columbia County. This contracted work project turned out to be the easiest one that I have managed in over 20 years of public project contract management. There is nothing more satisfying in contract management than seeing all key criteria met on a project:

- Within budget,
- On time, and
- Built to specifications

PCR, Inc. delivered the project well within the project budget that I had to work with and completed the specified work ahead of schedule. Most importantly, you and your crew identified areas in the project specifications that were less than ideal and made suggestions for improving the quality of the installation. This sincere interest in delivering as good a product as possible is greatly appreciated. You can be assured that Columbia County will be contacting your company in the future as additional public works projects come up for bid.

We are completely satisfied that the work was performed according to the construction contract and request that you submit an invoice for the retention amount. Thank you!

Sincerely,

Glen Crinklaw
Asst. Public Works Director
Columbia County